

Annual Report

2025



Care Beyond Medicine. Hope Beyond Limits.



Chalmers Foundation
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Fredericton, NB
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chalmers.foundation@horizonnb.ca

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Our Impact

We humbly acknowledge and recognize that the Chalmers Foundation is located on the land of the traditional unceded territory of the Wəlastəkewiyik (Maliseet) people. Their ancestors, along with the Mi'kmaq / Mi'kmaw and Passamaquoddy / Peskotomuhkati Tribes / Nations signed Peace and Friendship Treaties with the British Crown in the 1700s.

A Message from Our Board Chair and CEO

Healthcare is changing — and so is the way communities show up for it.

At Chalmers Foundation, we believe that truly exceptional care goes beyond diagnosis and treatment. It extends into homes, communities, and the everyday moments where health is built and sustained. In 2025, we refreshed our brand strategy to reflect what we have always known to be true: that whole person care, powered by a connected and compassionate community, is not an aspiration — it is a standard worth fighting for. This vision guided every decision we made this year, from confirming our most ambitious fundraising campaign in forty years with the Hybrid Operating Room, to supporting innovative Health & Wellness initiatives that meet people where they are.

None of this happens without you. Every day, we see firsthand what it means for a person to receive not just skilled medical care, but the wraparound support that helps them truly heal. We see it in the faces of people living with cancer who walk through the doors of our Care & Support Centre, in the children gaining independence through rehabilitation, and in the donors, volunteers, and community members who make it all possible. Your generosity is not a footnote to this work — it is the foundation of it. Together, we are building a healthcare system that is resilient, accessible, and deeply human. On behalf of our Board of Directors and our entire team, thank you for making that possible.



Dr. Mark MacMillan,
MD, FRCPC, CAGF
Board Chair,
Chalmers Foundation



Dr. Charles A. Diab,
Ph.D.
CEO,
Chalmers Foundation

Board of Directors



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Christine Little



Dolores Whalen



Our Team



Dr. Charles A. Diab, Ph.D
CEO



Shawna White
Director of Philanthropy



Fatemeh Khazaie
Director of Finance



Heather Stewart
Senior Manager of Marketing
& Communications



Angie Morell Kennedy
Program Manager,
Cancer Support



Khaleem Shaik
Manager, Annual Giving



Alyssa Purdue
Manager, Community & Corporate
Engagement



Alexa Sanchez
Coordinator, Cancer Support



Laura Thai
Coordinator, Marketing



Kent O'Donnell
Administrative Assistant

Message from Horizon Health Network CEO

The partnership and collaboration between Horizon Health Network and Chalmers Foundation continues to be a cornerstone of progress, enabling meaningful enhancements in care, innovation, and people-centred health care experiences for Fredericton and Upper River Valley communities and for New Brunswick.

Advancements in health technology, modernization of Horizon facilities, compassionate and comforting support for our patients and their families, and community-driven programs exist and thrive because of the leadership of Chalmers Foundation and the generosity of its donors who believe in advancing care close to home.

The results of this work can be seen in many areas, including your community campaign to fund a Hybrid Operating Room at Horizon's Dr. Everett Chalmers Regional Hospital that will reduce wait times and improve access to procedures, or the opening of the Chalmers Foundation Care & Support Centre that exemplifies our mutual commitment to understanding what patients truly need during every phase of treatment, healing, and recovery.

Chalmers Foundation not only creates connections with local organizations, businesses, and leaders in the community, it engages people of all ages while raising critical funds that enhance community-driven programs and services, making a significant difference to Horizon and the people living with cancer that we serve.

On behalf of Horizon, I share our gratitude to the donors for their generous contributions.

Our partnership with Chalmers Foundation amplifies our ability to deliver safe, quality, compassionate, and people-centred health care while helping us transform and evolve to meet the future needs of our communities. Simply put, we couldn't do what we do without you.

Thank you for your leadership, your advocacy, and your ever-present support of our vision to provide exceptional care for every person every day.



Margaret Melanson,

CEO,
Horizon Health Network

About Chalmers Foundation.



Chalmers Foundation exists because great healthcare doesn't happen by accident. It takes a community that believes and invests in it.

In 2025, Chalmers Foundation refreshed its brand, strengthening both how we look and how we communicate our impact. Through donor and community outreach, we listened carefully, grounding us in what matters to our stakeholders.

We then put into words what has always driven us forward. What emerged is a set of guiding principles that reflect not just who we are, but who we are committed to becoming.

Mission:

We lead community-driven efforts to bridge gaps in local healthcare by funding, fostering, and sustaining essential care, equipment, and programs.

Purpose:

We're building a future where every person receives the best possible care and support they need to navigate their healthcare journey.

Vision:

A future where everyone has access to complete, whole person care—powered by a connected community and innovative partnerships.

Promise:

We are inspiring a resilient healthcare system that is connected, compassionate, and accessible—in our region and beyond.

Impact Numbers

2025



Scan to see our full
financial report online



\$3.4 M

Raised to Provide Care
Beyond Medicine



2,522

Gifts Made



1,707

Unique Donors



384

New Donors



286

Gifts in Memory, in Honour
or in Celebration of a Loved
One



61

Designated Funds



15

Fundraising Initiatives
Prioritized

Cancer Support.



Chalmers Foundation Care & Support Centre Opening.



In October, the Chalmers Foundation Care & Support Centre officially opened its doors. We welcomed our community into the space to show them what their generosity has brought to people with lived cancer experiences.

The Care & Support Centre was 100% donor funded. From the renovations throughout the new space to the appliances in the Wellness Kitchen to the bolsters used in the Movement Studio, we couldn't have done it without our business community. This space is the home that was needed for the cancer community.



Interested in seeing the Care & Support Centre?
Book a tour by contacting Angie, Manager of Cancer Support at 506-450-7475.

Hope in Every Number.



1,745

People gain valuable insights by participating in sessions at the Care & Support Centre & Stay Strong program



250

Events, workshops and sessions were held to inform and connect people with lived cancer experience and their support persons



262

Individuals found community through Cancer Support

Featured Story:

Finding Joy in Dance.



When Corey Estey walks into the Chalmers Foundation Care & Support Centre, he brings something that no prescription can offer: music, movement, and the permission to simply feel good.

As a volunteer gentle Zumba instructor with the Cancer Support program's Strength & Movement stream, Corey gives people living with cancer a place to move at their own pace — and, for many, a moment they didn't know they needed. Participants arrive carrying the weight of a diagnosis. They leave laughing.

“

Ideally, people leave in a much better mood than they were in when they arrived”

Corey says. For the people in his classes, that's an understatement.

We've heard from participants that for the first time since their diagnosis, they forget — even briefly — that they have cancer. That in Corey's class, the music starts, and the world outside that room falls away.

This is what donor support makes possible. The Care & Support Centre exists because this community believed that people facing cancer deserve more than medical treatment — they deserve joy, connection, and a place to belong.

Corey volunteers his time because he believes it too. Every class he teaches is proof of what that belief looks like in action.

Stan Cassidy Centre for Rehabilitation.



Impact Number Snapshot.



Adapted Bikes & Trikes

\$94,699.33

Gifts: 25

Impact:

20

Children received adapted bikes



Adapted Swim

\$19,000

Gifts: 6

Impact:

38

Children received adapted lifejackets



Care & Comfort

\$17,922.50

Gifts: 25

Impact:

185

Clients supported



Adapted Backpacks

\$2,576

Gifts: 25

Impact:

70

Clients received adapted backpacks



Pre-School Communications

\$28,231.74

Gifts: 5

Impact:

15

Clients supported



Joan Galloway Memorial Fund – Kids to Be Kids

\$11,122.15

Gifts: 28

Impact:

21

Clients supported



VR Game Changer Room

\$10,096.25

Gifts: 2

Impact:

16

Clients supported

Featured Story:

Finding His Balance: Jérémie's Story.



At three years old, Jérémie Ward-Côté was diagnosed with Medulloblastoma — a grade 4 brain tumour with metastasis in the spinal cord. What followed were years of treatment, a relapse, and a fierce, quiet kind of courage that carried him through to the other side.

Jérémie finished treatment in 2018. Today, he is 14 years old, full of life, and riding his bike.

For many children, learning to ride is a rite of passage. For Jérémie, the balance challenges left by his cancer and its treatment made that dream feel out of reach — until this past August, when he received a Rifton adaptive tricycle through the Bikes N' Trikes program at the Stan Cassidy Centre for Rehabilitation.

“

Thanks to his new tricycle, Jérémie feels safe while he pedals,” shared his mother, Jessica. “His balance issues are no longer a problem with his new bike.”



The Stan Cassidy Centre for Rehabilitation is the only facility of its kind in New Brunswick, supporting people with complex neurological and physical needs from every corner of the province. The Bikes N' Trikes designated fund — made possible by donors like you — helps ensure that children like Jérémie have access to the adaptive equipment they need to move, grow, and experience life fully.

Jérémie is happy. He is thriving. And this summer, he rode his bike.

That is the power of community-driven care.

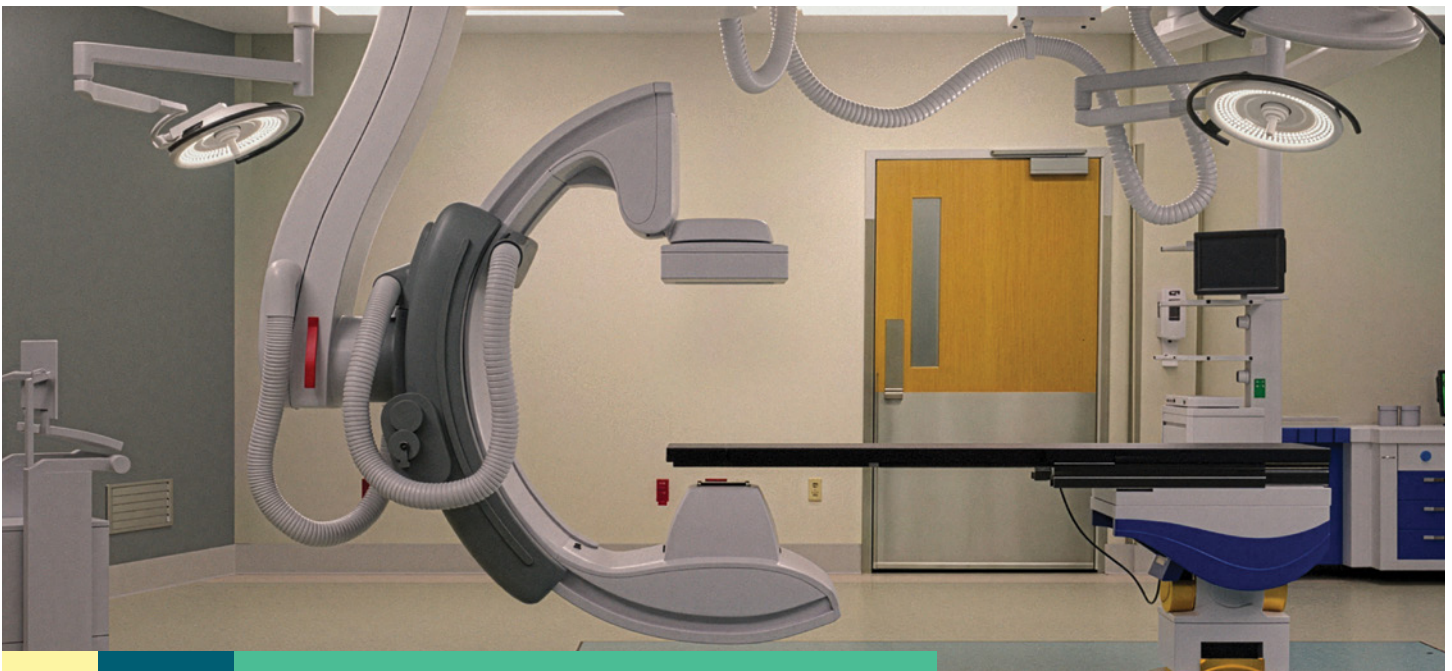


Hybrid OR.



A Legacy of Health. A Future of Hope.

Some projects change a hospital.
This one will change a province.



In 2025, Chalmers Foundation confirmed its commitment to raising \$4.3 million for a Hybrid Operating Room at Dr. Everett Chalmers Regional Hospital — in partnership with the Government of New Brunswick and Horizon Health Network. When complete, it will be the first facility of its kind in New Brunswick, supporting patients from Fredericton and the Upper River Valley while also extending care to patients across New Brunswick and Prince Edward Island when urgent, specialized surgical expertise is needed.

This is the most ambitious fundraising campaign in Chalmers Foundation's forty-year history. It is a testament to what becomes possible when a community decides that the people it loves deserve world-class care, close to home.

A Hybrid Operating Room is a state-of-the-art surgical suite that combines a traditional surgical environment (sterile, fully equipped for open surgery) and advanced imaging technology (real-time CT, Fluoroscopy, angiography, and more).

Key benefits include:



Improve access to advanced image-guided surgery for complex vascular, trauma, orthopedic, and ontological cases closer to home.



Increase minimally invasive capacity, supporting shorter stays, lower complication rates, and better long-term recovery.



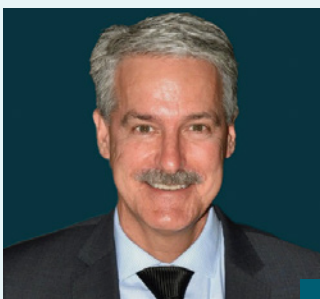
Reduce surgical wait times, enabling urgent and high-risk procedures to proceed sooner.



Attract and retain surgeons in the Fredericton & Upper River Valley region

“

A Hybrid OR is not a luxury — it is a necessity. New surgeons complete their training in Hybrid Operating Rooms. If we want to attract the physicians our region needs, we need this technology at Dr. Everett Chalmers Regional Hospital. The impact on our hospital, our staff, and the people we serve will be extraordinary.”



Dr. Claus Schaus, MD FRCSC
New Brunswick Medical Society
Order of Merit (2026)

Chairman of the Hybrid OR Campaign

Donor Spotlight:

John Clark IV.



John Clark IV has lived in Fredericton his whole life and his family have been residents since the 1800s.

“Fredericton and the province has been very generous in supporting our family business,” he says simply, “that’s reason enough to give back.”

That philosophy didn’t start with John. It traces back five generations, to a great-grandfather who believed that if you were doing business in a community, you put money back into it. John watched his father live that out — saw which causes he supported, saw the difference it made — and quietly absorbed it as his own. No grand proclamations. No expectation of recognition. Just a steady, inherited belief that if you’re able to do something, you should.

That belief led John, along with his wife Pam and the J.T. Clark Family Foundation, to make a leadership gift to Chalmers Foundation’s Hybrid OR campaign. For John, the decision came down to something straightforward: Fredericton needed it.

Now, he hopes his three adult children are watching — the same way he once watched his father — and that they’ll carry it forward.

To anyone on the fence about giving, John’s message is characteristically direct:

“

It doesn’t matter whether it’s a dollar or ten dollars or two hundred. Just do it. It could be your money, your time, your talent. It doesn’t matter.”

For John, it really is that simple. It always has been.



Chalmers Foundation Health & Wellness Grants.

Great care doesn't always happen inside a hospital. Sometimes it happens at a kitchen table, in a community centre, or in the home of someone who simply needs the right support to stay well where they are.

Each year, Chalmers Foundation directs \$25,000 from investment earnings toward Health & Wellness Grants — funding that goes beyond the walls of traditional healthcare to meet people where they live, work, and thrive. These grants support Horizon Health Network programs that are performing innovative, community-rooted work in areas where need often outpaces available funding.

Eligible initiatives focus on the areas that have the greatest impact to whole person health: helping people remain in their homes, healthy aging, mental health, physical activity, healthy eating, social connectedness, and Indigenous health.

Grants of up to \$5,000 are awarded to projects of up to one year in duration — nimble investments designed to spark meaningful change without the barriers that larger funding structures can create.

Because sometimes, the most powerful ideas we can fund isn't a piece of equipment. It's a program that helps someone feel less alone, move a little more, or stay home a little longer.

The Heart of Our Impact.

Thank you to our community of donors for all that they do for Chalmers Foundation.



Visionary

Alfie & Isabelle Hamill
Anonymous
Barbara & Richard Routledge
Carl & June Hay
Carlena Munn
Carol & Gordon Burt
Carole Hovey-Smith & Dr. Douglas D. Smith
David & Elizabeth Wilson
Derek & Gina Kirby
Dr. Jeff Moore & Dr. Sheri-Lee Samson
Dr. Shiva Kumar & Mrs Philomena Sishta
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Harriett P. Mcneill
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Travis & Beth O'donnell
Walter Waite & Kathleen Good Waite
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Fredericton Community Foundation Inc.
Fredericton North Rotary Club
Friends of the Fredericton Hospital
H.J. Crabbe & Sons Ltd.
Harrison McCain Foundation
In Memory of Travis & Melva Mersereau
J. Gordon Neill
J. Roscoe Snodgrass
Mr. Holly Lister
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Phyllis Reynolds
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Royal Canadian Legion Branch # 4
In Memory of Mrs. Dorothy Hudson Snodgrass
Tim Hortons
The Christofo Foundation
The Daily Gleaner
The McCain Foundation
The J.T. Clark Family Foundation Inc
The Windsor Foundation
Transportation and Infrastructure
Walter Waite & Kathleen Good Waite
Woodstock Rotary Club
Saint John Regional Hospital Foundation

Leaders

\$150,000 +

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Aqueduct Foundation
Canadian Breast Cancer Foundation Atlantic Chapter
Charitable Gift Funds Canada Foundation
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Founder

\$100,000 - \$149,999

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Benefaction Foundation
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Canadian Imperial Bank of Commerce
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Dr. Jeff Moore & Dr. Sherri-Lee Samson
Epsilon Y Service Club
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 The Greater Saint John Community Foundation
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Estate of Irvine McCoombs
Estate of Andrew Scott Jones
Estate of Ann Magee
Estate of Beulah & Frank Webb
Estate of Doris L. Staples

Estate of Garnett R. Flower
Estate of Janet Walker
Estate of Katharine & George Robinson
Estate of Leslie Marion Clark
Estate of Louise M. Bamford
Estate of Margaret & Angus Hamilton
Estate of Norman Ferris
Estate of Osmond Kelly
Estate Of Raymond Dickinson
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Gerry & Carolyn Mulder
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Grant Thornton LLP
Harvey Community Hospital Foundation Inc.
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In Memory of Milton Levine
Independent Order of Foresters
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Lillian & Bernard Freeman
Lions District 41-0
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Lois & David Cornish
Lois Walker Gillin
Louise M. Bamford
MacMurray Foundation
Margaret & Bill Jones
Mark Sangster
McAdam's Funeral Home
Medavie Blue Cross
Nackawic - Millville Rural Community
Nashwaaksis Y Service Club
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Oromocto Public Hospital Foundation Inc.
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W. Grant Sansom

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Atlantic Commercial Properties
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Boston Scientific Ltd.
Bowater Canadian Forest
BR Johnstone Inc.
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Patron

\$5,000 - \$24,999

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Eastern Designers & Company Limited
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Edward & Ann Smith
Edward Bailey
Edward L. Hughes
Elbridge Wilkins
Eldon & Anne Maston
Electric Motor Services (1979) Ltd.
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Elizabeth MacDiarmid
Elks of Canada Lodge - Fredericton No. 274
Emera New Brunswick
Enbridge Gas New Brunswick
Enterprise Fredericton
Equal Rights Loyal Orange Lodge No. 32
Eric J.M. Doucette
Ernest MacKinnon
Estate of A.R. Walker
Estate of Agnes Turner
Estate of Alice Gibson

Estate of Betty Middleton
 Estate of C. Elizabeth Baker
 Estate of Charles MacDonald
 Estate of Dorothy Coy
 Estate of Dorothy McGrand
 Estate of Elizabeth Mae Ross
 Estate of F. Maurice Pimlott
 Estate of Gertrude Edgar
 Estate of Harriett P. McNeill
 Estate of Helen & Albert Smith
 Estate of Helen Campbell
 Estate of Isabel Grotterod
 Estate of Isobel Ann & Alec Dalzell
 Estate of Lawrence & Miriam Menzies
 Estate of Leo F. McNulty
 Estate of Maurice J. Cain
 Estate of Maxwell J. Wilcox
 Estate of Minnie H. Jewett
 Estate of Phyllis Urquhart
 Estate of Rebecca Watson & John Moore
 Estate of Robin William Gough
 Estate of Walter G. Adam
 Estate of Zelma Carol Whittaker
 Etienne Blanchard
 Eugene & Dorothy Burt
 Eugene J. Mockler, Q.C.
 Evangel Assembly
 EXIT Realty Advantage
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 First Chipman United Baptist Church
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 Francis McGuire & Elizabeth Webster
 Francis Wilce
 Frank & Anna Goddard
 Frank Gillis
 Fred & Edith Ervine
 Fred & Eleanor Bartlett
 Fredericton Boyce Farmers Market
 Fredericton Canadian Tire Stores
 Fredericton Chapter Barbershoppers River Valley Chorus
 Fredericton Childbirth Education Association
 Fredericton Dental Society
 Fredericton Direct Charge Co-Op
 Fredericton Exhibition Limited

Fredericton Fire Fighters Association
 Fredericton Health Source Inc.
 Fredericton Junior Chamber
 Fredericton Lioness
 Fredericton Lions Club
 Fredericton Medical Centre
 Fredericton Nissan
 Fredericton RV World
 Fredericton Sports Investment
 Fredericton Sunrise Rotary Club
 Fredericton Telephone Pioneers
 Fresenius Medical Care Canada Inc.
 Fundy Cable Ltd./Ltée
 Fundy Community Foundation
 Gaetan Thomas
 Gail Storr
 Gardiner Realty Ltd.
 Gary & Becky Gould
 Gary & Gwen Bruce
 Gary Flanagan
 Gemtec Limited
 Geneva Anderson
 George & Colleen Bidlake
 George & Deanna Watson
 George & Georgena Campbell
 George & Lesslie Noble
 George A. Jamer
 Gerard & Anne Morin
 Gerard & Jacqueline Breau
 Geri Geldart
 Gerrit & Patricia Van Raatle
 Gertrude & Darrell Duffie
 Gilbert & Nancy Farmer
 Gilles Allain
 Glenn Cummings
 Go NB
 Goldwyn & Marguerite Power
 Greater Fredericton Social
 Green Village
 Greenarm Corporation Ltd.
 Greer's Mountain Salvage Ltd.
 Greg MacPherson
 Gregory & Eileen Green
 GSK plc.
 Gwen McMullin
 H. Greer & Son Ltd.
 Hagar Holdings Ltd.
 Hamilton - Kennedy Inc.
 Harrison & Marion McCain

Harry E. Kennedy
 Hartland Agromart Inc.
 Harvey Studios
 Hazel & Paul Inman
 Hazel & Rodney Stairs
 Heart & Stroke Foundation of New Brunswick
 Heather Jones
 Heather Neilson
 Heather Wilson
 Helen E. Hughes
 Henry B. Morgan
 Herbert Kitchen
 Hertz Rental Equipment
 Hibiscus Studios
 Hill Bros. Realty and Investments Ltd.
 Hilliard & Joyce Booker
 Hip Hip Horray
 Hogan Paving Ltd.
 Homana Medical Clinic Corporation
 Horace & Darlene Alexander
 Horace Smith
 Hossack Ventures Ltd.
 Howard & Jane Fritz
 Hubert & Mary Francoeur
 Hudson's Bay Company
 IA Financial Group
 IBM Employees Charitable Fund
 IFMS Consulting Inc.
 Imperial Rebekah Lodge No. 102
 In Memory of Dianne Dixon
 In Memory of Harold P. Hugh
 In Memory of Raymond Edmund Simms
 Independent Order of Odd Fellows - Victoria Lodge No. 13
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 Insurance Bureau of Canada
 Interactive Computer Systems Ltd.
 International Association of Administrative Professional
 Fredericton Chapter
 Iona Corporation Ltd.
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 Isobel A. McEwen
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 James McAskill
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 Jean Burke
 Jean-Guy LeBlanc
 Jeff Sparks
 Jeffrey Barton P.C. Inc.
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 Joanne & Gordon McLeod
 Jodi Ravn
 John & Anee Waite
 John & Barbara Bell
 John & Carol Bourque
 John & Lois Thompson
 John & Marion Nicholson
 John Paterson
 John R. McAloon
 Johnson & Johnson Shared Services
 Joseph & Helen Bérubé
 Joyce & Calvin Pollard
 Joyce Bennett
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 Joyce Gagnon
 June Hallett
 Justin Beaver
 Karen & Patrick Cunningham
 Karen Mann
 Karen Taylor
 Karl Stewart
 Kathryn Dodds & Michael McMullin
 Keith Minchin
 Keith Radford
 Kennedy Family
 Kenneth & Christina Harper
 Kent
 Kevin Beaver
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 Kin Club of Nashwaaksis
 Kinsmen Club of the Miramichi
 Knights of Pythias - Fredericton Lodge No. 6
 Knut & Isabel Grotterod
 KPMG
 Krisanjil Holdings
 Langley Foundation
 Larry & Nancy Nelson
 Larry Bishop
 Larry Brown

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 Lee & Jane Corey
 Lee & Wendy Colter
 Legg Mason Canada Inc.
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 Lewis H. Morgan
 Lifeline Systems Canada Inc.
 Lifescan
 Linda Smith
 Lisa Fournier-Dupuis
 Lucas & Sarah Sherrard
 Lucide Rioux
 Lundbeck Canada Inc.
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 Lynn & Debbie Sangster
 Lynn & Wayne Wood
 M. Barbara Perry
 M. Ellen MacGillivray
 Mac & Darci Fox
 Mais Reynolds Financial Group
 Malcolm Mersereau
 Manley & Faye Calhoun
 Mardi Cockburn
 Margaret & William Batt
 Margaret Bannister & Ulric Cormier
 Margaret Binns
 Margaret Lawson
 Margaret M. Bertrand
 Margaret P. Grant
 Margaret Wilkins
 Marie & Clive Roberts
 Marie & Murray Patrick
 Marilyn & William Beatty
 Marion & James Arbeau
 Marion V. Brown
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 Maritime Road Development Corporation
 Marjorie Atkinson
 Mark & Carol Doucette
 Mark Coy
 Mark Hawkins
 Martha Wry
 Marty Forsythe
 Marwood Limited
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 McKesson Canada
 MD Financial Management
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 Merrithew's Appliance Sales & Service
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 Novapharm Limited
 Novo Nordisk Canada Inc.
 Oakley, Constance
 Ocean Capital Investments Limited
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 Pastoral Care Educational Foundation
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 Patricia Cumming
 Patricia Downey
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Patricia Phonchareon
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Rolf Sick Foundation
Ron & Carol Loughrey
Ron & Noreen Bemrose
Ron & Pat Campbell
Ronald & Carolyn Johnston
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Ronald Vaughan

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Ross Mathers
Ross Ventures Ltd.
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Royal Canadian Legion Beaverbrook Branch No. 80 Poppy Fund
Royal Canadian Legion Branch No. 37
Royal Canadian Legion Branch No. 55
Royal Canadian Legion Ladies' Auxiliary Branch No. 4
Royal Canadian Legion Ladies' Auxiliary Branch No. 55
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Salama Private Foundation
Salesforce Foundation
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Sandy & Karen Bird
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Sarah Justason Realty Inc.
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St. Mary's Retail Sales
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Steele GMC Buick Fredericton
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Sterling & Marguerite Calhoun
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Stevens Inc.
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 Tobique Valley Hospital
 Tobique Valley Hospital Auxiliary
 Tobique Valley Hospital Foundation
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 Town of Woodstock
 Tracy Edwards
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 UN NATO New Brunswick
 United Commercial Travelers - Fredericton Council No. 746
 United Way of Greater Toronto
 University of New Brunswick
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 Valley Ridge Furniture
 Valley Treats Inc.
 Vaynor Powell
 Venus Apartments
 Versa Services Ltd.
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 Vonndel II Fisheries Ltd.
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 Wayne Jones
 Wayne Walker
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 Worrall's Furniture
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 Beth Knowles
 Betty Fowler
 Betty Lockhart
 Beverley Bolton
 Beverly & Peter Fenety
 Bibles For Missions Thrift Store
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 Bill & Francine Holland
 Bill & Joanne Reynolds
 Bill Varty
 Billy & Ivy McInnis
 Blake Wellner
 Bob & Adrienne Coy
 Bob & Pauline Mott
 Bob Tweedie
 Bobbi-Jean Hartt
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 Charters Construction Ltd.
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D.C. Electrical Service & Maintenance Inc.
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Elisabeth Cassidy
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Elizabeth Campbell
Elizabeth DeMerchant
Elizabeth Guthrie
Elizabeth Lawson
Elizabeth MacFarlane
Ellen Fallon
Elwood Maxwell
Elynor Sargeant
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Enterprise Holdings Foundation
Epsilon Y's Menettes
Eric Cummings
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Erin & Rodney Blanchard
Erin Richardson
Erma & Ronald Hawkes
Ernst & Young LLP
Estate of Alden J. Luce
Estate of Alma A. Clouston
Estate of Brian Walsh
Estate of Gertrude Price
Estate of Irene Hicks
Estate of Marie Young
Estate of Maxine Saunders

Estate of Mina Lolita Smit
 Estate of Neva Ryan
 Estate of Pauline Hodgson
 Estate of Verna K. Barrett
 Estate of Walter J. Boudreau
 Esther Archibald
 Esther Hagerman
 Esther Wood
 Ethel & Pierre Turmel
 Ethel Smith
 Etta Davis
 Evan Clowater
 Evelyn & Robert Morrison
 Everett & Donna Kitchen
 Everett Daley
 Faith Louis
 Fay Tidd
 Faye Olmstead
 Fenety Convenience Store Ltd.
 Ferne Wolstenholme
 Flewelling's Funeral Service Ltd.
 Florice Harvey
 Forest Hill United Church
 Foster & Company
 Frances Smith
 Francesco's No Frills
 Francis & Mary Lou Cotter
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 Fredericton Craft Beer Festival
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 Fredericton Foods Inc.
 Fredericton Golden Club
 Fredericton Horsemen's Association
 Fredericton Hyundai
 Fredericton International Airport
 Fredericton Ladies Choir
 Fredericton Mitsubishi
 Fredericton Police Association
 Fredericton Police Force

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 Fredericton Volkswagen
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 Gaorui Kuai
 Gardiner & Lee Mac Dougall
 Gardner Munn
 Garret & Deborah Gesner
 Gary Hughes
 Gary Morrison
 Gavin Williams
 Geary Lions Club
 Geneva Blunston
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 Gregory Gillis
 Groupe Savoie
 Grover & Myrna Sharpe

Gwen McKay
 Gwen Whitters
 Gwynfor & Georgina Jones
 Harold & Glenna Barton
 Harold Crawford
 Harold McLeod
 Harold Oldham
 Harold Raper
 Harold Wilkins
 Harvey Station Lions Club
 Hawkins Equipment Ltd.
 Heather Caldwell
 Heather Cote
 Heather Denny
 Heather Fox
 Heather Henry
 Heather Morehouse
 Heather Nichol
 Heather Strange
 Helen Moore
 Helen Staples
 Heloise Watson
 Henry Hoyt
 Henry Stewart
 Herbert & Helen Walsh
 Hilary McKay
 Hilary Smith
 Holly Grasse
 Honorable Joseph & Susan Robertson
 Honorable Justice Gerard La Forest
 Honorable Leslie Jackson
 Honorable Patrick A. A. Ryan, Q.C.
 Howard Libby
 Hugh Cameron
 Huguette Mullin
 Huibert Van Der Horst
 Hurdon & Gail Hooper
 Ian & Joyce Scrimgeour
 Ian MacDonald
 Ian Thomas
 Ida Embleton
 IG Charitable Giving Program
 Ignite Fredericton
 Insulet Canada Corp
 Iona Merrithew
 Iris Bliss
 Irvine & Judy Banks
 Irving Oil
 Islandview Baptist Church
 J. B. Real Estate Ltd.
 J. Donovan Law Group
 J.E. Britt Dysart Professional Corporation
 J.U.M. Ball Tournament

Jack & Gladys Kelly-Furzer
 Jack Johnson
 Jackie Mollins
 Jacky Law
 Jacqueline Jackson
 Jacques DeGrace
 Jacques Dubé
 Jaime & Susan Connolly
 James & Beverly Morell
 James & Caroline Swazey
 James & Elsie Morton
 James & Kim Schnarr
 James & Linda Phillips
 James Baker
 James Campbell
 James F. O'Sullivan
 James Gorham
 James K Irving
 James MacMillan
 James Nason
 James Smyth
 James Strachan
 Jane Gaddas
 Jane Higgins
 Jane Leonard
 Jane Rolfe
 Jane White
 Janet Crealock
 Janet Lousie Walker
 Janet Maston
 Janet Thomas
 Janice & Peter Woodworth
 Janice Clarke
 Janice Edwards
 Janice McNeil
 Janice Taylor
 Jay Zammit
 Jean Coburn
 Jean Jennings
 Jean Robertson
 Jeanne McIsaac
 Jeannette Blanchard
 Jeannette Tracy
 Jeff & Jennifer Lenehan
 Jeff Cooper
 Jeff Demerchant
 Jeff Saunders
 Jennifer Abbott
 Jennifer Whitehead
 Jensen & Sons Ltd.
 Jensen's Powertrain
 Jeralyn Mallaley
 Jerry Holland

Jessica & Chris Bungay
 Jill Thompson
 Jim Chessie
 Jim Cogle
 Joan & Bernard Hudgins
 Joan A. Mitchell
 Joan Mitchell
 Jo-Ann & Gary Bridges
 Jo-Anne Case
 Joanne Innes
 Joanne Leger-Daigle & Guy Daigle
 Jocelyn Milner
 Jodie Wilson
 Joe & Evelyn Simpson
 Johanna Bertin
 John & Dolores Blackmer
 John & Lynn McMinniman
 John Boone
 John Chang
 John Clark
 John Cooper
 John Devlin
 John Findlay
 John Johnston
 John Lomax
 John Madore
 John McEvoy
 John Mills
 John Perley
 John Plume
 John Smallman
 John Smith
 John Sutton
 John Torunski
 John Travis
 John's Floor Service Ltd.
 Jolene Jarvis
 Jolene Ravary
 Jonathan Brawn
 Jonathan Rahn
 Joseph & Joan Somerville
 Joseph Okoko
 Joy Broad
 Joyce & Mike Trites
 Joyce Lawrence
 Judith Seymour
 Judith Walters
 Julia Cleghorn
 Julie McMullen
 Jumping Jacks Children's Boutique
 Justine Blizzard
 Kabongo Medical Inc.
 Kara Reid

Karen & Courtney Mason
 Karen & Douglas Ingersoll
 Karen Bell
 Karen Gunn
 Karen Ward
 Kari Clark
 Kari Purton
 Karren Gagnon
 Kathleen & Gerald Hawkins
 Kathleen Estabrooks
 Kathleen Meagher
 Kathleen Pupek
 Kathleen Snow
 Kathleen Specht
 Kathy Holleran
 Kathy Lester
 Kathy MacDonald
 Kaye Nason
 KCI Keenan Construction Inc.
 Keir & Kim Clark
 Keith & Margaret Allen
 Kemnay Family Office Inc.
 Ken & Maryann Forsythe
 Kenneth & Barb Oliver
 Kenneth & Gillian Robinson
 Kenneth & Noreen Searson Scott
 Kenneth Johnston
 Kenneth Savage
 Kerry Atkinson
 Kevin & Lynn Love
 Kevin Nelson
 Kevin Percy
 Ki Mobility
 Kim & Dianne Sharpe
 Kim Anderson
 Kim Benoit
 Kim Englehart
 Kim Goguen
 Kim Rickard
 Kimberly Chapman
 Kimberly Currie
 Kimberly Penney
 King Street Pharmacy Inc.
 Kingsley-Birdton United Church Women
 Kirby & Gillian Keyser
 Knights of Columbus Council 2234
 Knights of Columbus Council 3502
 Knights of Columbus Council 6741
 Knights of Columbus Council 8654
 Knoll Pharma Canada
 Knox Contracting Ltd.
 Krista Woodcock
 Kristin Burgess

L & A MetalWorks Inc.
 L. D. Holding Ltd.
 L. T. Cain Professional Corporation
 Labatt Breweries of Canada
 Lafitte Ventures Ltd.
 Lamont & Associates Ltd.
 Larry & Jeannine Cochrane
 Larry Gullison
 Laura DeMerchant
 Laura Freeman
 Laura Hiscock
 Laura Park
 Laurel & Annie McNeill
 Laurel Boone
 Laurie & Gordon Drain
 Lawrence & Anne Swazey
 Lawrence & Associates Ltd.
 Lawrence & Lena Meade
 Lawrence & Mary Lu Grant
 Lea Gautreau
 Lehanne Knowlton
 Leida Holland
 Leigh Kelly
 Lenehan McCain & Associates
 Leonard & Bertha Arsenault
 Leonard Corporation Ltd.
 Lesley Fleming
 Leslie & Judy Kilpatrick
 Leslie Fournier
 Leslie Hull
 Letitia McGraw
 Levis Theriault & Germaine Pataki-Theriault
 Linda Crain
 Linda Patterson
 Lindsay Construction Ltd
 Lindsey MacKay Art
 Lisa Alexander
 Lisa Davidson
 Lisa Hennessy-Adams
 Lisa Robichaud
 Lisa Tapp
 Lise Bleau
 Liverpool Street School
 Lloyd & Audrey Donnelly
 Lloyd Black
 Lloyd Chambers
 Lloyd Gill
 Lois Kinney
 Lori Long
 Lori Thomas
 Lorna Mansfield
 Lorne Seeley
 Lorraine Bryden

Louis & Jake Budovitch
 Lounsbury Company Limited
 Luann Jones-Foster
 Lucy Johnson
 Luisa Montoya
 Luke Morrison
 Lyman Coy
 Lynda Dunfield
 Lynn & Mike MacKinnon
 Lynn LaFargue
 M.A.M. Group Inc.
 M.W. Price & Sons Ltd.
 Mabel Doak
 Madam Justice Barbara Baird & George Filliter
 Malcolm & Lou Cummings
 Malcolm Campbell
 Mama's Brew Pub
 Marc & Barbara Milner
 Marc & Theresa Guitard
 Marc Demers & Michele Long-Demers
 Marcie Nixon
 Margaret Conrad
 Margaret Forster
 Margaret Kerr
 Margaret MacDougall
 Margaret Routledge
 Margaret Simon
 Margaret Watt
 Marguerita Clark
 Maria Flowers
 Maria Kaiser
 Marie Clohosy
 Marie Eve Fillion
 Marie Hogan
 Marie MacKay
 Marie Pennock
 Marie-Élaine Beaulieu & Barry Rothenberg
 Marilea Smith
 Marilyn & David Pond
 Marilyn & Earl Holland
 Marilyn & Matt Reid
 Marilyn M. Garland
 Marion McNeill
 Maritime Flooring Carpet One
 Marjorie Rouse
 Mark & Janice Leahy
 Mark & Linda Beaumont
 Mark Gillingham
 Mark Roberts
 Mar-Phi Select Home Inc.
 Martha Andrews
 Martha White
 Martin & Linda Payne

Martine Bernard
 Mary & Darwin Hartt
 Mary & Garnet Jones
 Mary & Richard McMullin
 Mary Allwood
 Mary Ann Fenety
 Mary Ann Van Gaal
 Mary Bowlen
 Mary Chouinard
 Mary Dayton
 Mary Ellen Huntley
 Mary Flagg
 Mary Hamilton
 Mary Hanson
 Mary Holland
 Mary Joan Stevens
 Mary Jones
 Mary Lenehan
 Mary Lue Springer
 Mary MacLennan
 Mary Murdoch
 Mary Pugh
 Mary Seeley
 Mary Tingley
 Match MG Canada
 Mathers Project Management Consulting Inc.
 Matthew Mahoney & Melissa Chevarie
 Matthew Perry
 Matthew Tweedie
 Maude McNamara
 Maura DuLong & Shane McCready
 Maureen Blom
 Maureen Caslake
 Mavis Burke
 May Burrell
 Meagan & John Leroux
 Medavie Health Services NB
 Melannie Levatte
 Melbourne & Barbara McGuigan
 Merlin Palmer
 Michael & Claudette Gardner
 Michael & Diana Stanley
 Michael & Judy Nimigon
 Michael & Sandy Scribner
 Michael Dawson
 Michael Grills
 Michael O'Donnell
 Michael Ruan Financial Solutions Inc.
 Michel Pitre
 Michele Rankin
 Mike & Ann Campbell
 Mike & Tanis Taylor
 Mike Cormier

Mildred Power
 Millicent Travis Lane
 Mitch MacAdam
 Mitton Hill Enterprises Limited
 Mockler Peters Oley Rouse & Williams
 Modern Electric
 Moe Arseneault
 Mona Kerr
 Moncton Rotary Club
 Monica Washburn
 Monteith Underground Services Ltd.
 Moore Canada
 Morris & Margaret Green
 Muriel Finnamore
 Murray & Denise Weeks
 Muscular Dystrophy Canada
 Myrna Gunter
 Nancy & Don McKay
 Nancy & Ralph Smith
 Nancy Dickinson
 Nancy Hall
 Nancy MacGarvie
 Nancy Plourde
 Nancy Wiggins
 Nashwaaksis Superstore
 Natalie Geneau
 Natalie McCullough
 Nathalie Losier & Andrew Hayward
 Nathan Wickett
 NB Liquor Corporation
 Neale & Pamela Tweedy
 Neil & Linda Markey
 Neil & Susan Gilbert
 Neil Coy
 Neil Craik
 Neil Hill
 New Brunswick Health Research Foundation
 New Maryland Elementary School
 New Maryland Lions Club
 Newnham & Slipp Pharmacy
 Nicholson & Beaumont CPA LLP
 Nigel McMurtrie
 Nolan & Marianne Williams
 Norah & Michael Mallory
 Norma Fairweather
 Norma Mikaelian
 Norma Sneyd
 Norman & Marina Hull
 Northside Dental Clinic
 Norval Clark
 Oakhill Homes
 Oulton Parkinson Walker
 Owens, MacFadyen Group Inc.

P & H Contracting Ltd.
 Pam Stagg
 Pamela Kenny
 Park Street School
 Pascal Lecours De Varennes
 Pat Wood
 Patricia & Wes Armour
 Patricia Albert
 Patricia Beaney
 Patricia Davidson
 Patricia Lawson
 Patricia MacNevin
 Patricia Miles
 Patrick & Lana Lacroix
 Patrick & Lauren Nicholson
 Patrick & Marilyn Kilburn
 Patrick Boyle
 Patrick Duffy
 Patti Byrne
 Patti Diamond
 Patti Graham
 Patty & Milt Thomas
 Paul & Louise
 Paul & Susan Morrison
 Paul Blanchet
 Paul Clark
 Paul Horncastle
 Paul Lafleur
 Paul O'Hara
 Paul Wentzell
 Paula Moore
 Pauline & Kerry Leopkey
 Pauline Stockley
 Peggy Boone
 Pendle Dewhirst
 Penelope Ericson
 Penniac Quilting Group
 Percy Khoury
 Peter & Anne Marie Manson
 Peter & Barbara Morrison
 Peter & Cheryl Jacobs
 Peter & Kari Clark
 Peter & Kim Perry
 Peter & Linda Watson
 Peter & Sharon Pinsler
 Peter Clark
 Petro Service
 PGF Directors Charity Fund
 Philip & Carla Robinson
 Philip Duplisea
 Philomena Williams
 Phyllis Kerr
 Point of Origin

Project Linus
 R. Craig Dickinson Farm Produce
 Ralph Norrad
 Rao & Tulasi Byrapaneni
 Ray & Dorothy Dixon
 Raymond & Elizabeth Scovil
 Raymond McGee
 Raymond Miller
 Raymond Murray & Jane Kingston-Murray
 Re/Max East Coast Elite Realty
 Re/Max Group Four Realty Ltd.
 Rebecca Hollins-Lyons
 Rebecca Steeves Realty Team
 Reg Cox
 Reg Springer
 Regent Mall (Under Leaders)
 Remsoft Inc.
 Rev. Basil & Edith Lowery
 Rev. Clifford Moase
 Rev. Gilbert & Anne Todd
 Rev. Robert Stevens
 Richard & Bette Ebbett
 Richard & Betty Comeau
 Richard & Debbie MacTavish
 Richard & Kathy Powers
 Richard & Sabra Ward
 Richard Audas
 Richard Duke
 Richard Essensa
 Richard Gauvin
 Richard McGee
 Richard McQuade
 Rick Jenkins
 Rita Anderson
 River Philip Foundation
 River Valley Lions Club
 Riverview High School
 Robert & Elin Maher
 Robert & Inez Bartlett
 Robert & Jill Murray
 Robert & Joyce Lynch
 Robert & Karene Gray
 Robert & Marie Young
 Robert & Nancy Howie
 Robert & Nellie Wilson
 Robert & Patricia Elliott
 Robert & Peggy Hawkes
 Robert & Peggy MacPherson
 Robert & Peggy Willis
 Robert & Rosalie Brown
 Robert Dingwall
 Robert Gamble
 Robert Hutton

Robert Ingraham
 Robert Kennedy
 Robert McLaughlin
 Robert Simmonds Inc.
 Robert Whalen
 Rod & Pam Campbell
 Rodney Black
 Rodney Steeves
 Roger & Ghislaine Cormier
 Roland Lord
 Roman Catholic Episcopal Corporation
 Ron & Mary Christie
 Ron Finnie
 Ronald & Carolyn Rowe
 Ronald & Fernande LeBreton
 Ronald Currie
 Ronald Drummond
 Ronald Hallett
 Ronald Roscoe
 Rosalie & David Jones
 Rose Ebbett
 Ross Darling
 Ross Drug Company Limited
 Roticana Coffee Company Inc.
 Rowena MacFarlane
 Roy & Greta Jones
 Royal Canadian Legion Branch No. 11
 Royal Canadian Legion Branch No. 12
 Royal Canadian Legion Branch No. 23
 Royal Canadian Legion Branch No. 27
 Royal Canadian Legion Branch No. 36
 Royal Canadian Legion Ladies' Auxiliary Branch No. 59
 Royal Canadian Legion Ladies' Auxiliary Branch No. 93
 Rudolph Hanusiak
 Rural Community of Upper Miramichi Inc.
 Russell & Judy McCallum
 Ruth & Joe Infurnari
 Ruth DeLucry
 Ryan's Pharmacy
 Rye's Deli
 S/S Tire & Auto Service Ltd.
 Sabian Ltd.
 Sadie Miller
 Sandra & James Steeves
 Sandra Ketch
 Sandra Messer-Crain
 Sandra Reed
 Sara Davidson
 Sarah Stevenson
 Scott's Nursery Ltd.
 Sean Dunbar
 Sean McCormick
 Sears Canada Inc.

Senator Krista Ross
 Seth Richardson
 Sewell's Paving
 Shahram Abootalebi
 Shane McCullum
 Sharon & Brian Cupples
 Sharon Arbuckle
 Sharon Cameron
 Sharon Fraser
 Sharon Pendleton
 Sharon Watts
 Sharpes Auto Salvage Ltd.
 Shawn & Maureen Bilerman
 Shawn Colpitts
 Shawn Lean
 Sheena Teed
 Shelley Stairs
 Sherry Leech
 Shire Pharma Canada
 Shirley & Lyle Smith
 Shirley Cleave
 Shirley Lewis
 Shirley MacLeod
 Shirley Snow
 Smith Drugs Ltd.
 Snooty Fox
 Sonia Braddon
 Spectrum Realty Services Inc.
 St. Francis of Knights of Columbus #9496
 St. Thomas University
 Stacey Brown
 Steen Knorr Architecture Inc.
 Stella Keays
 Stephanie Haines-Lacey
 Stephanie Whitlock
 Stephen & Cathy Conn
 Stephen & Edna Lloyd
 Stephen Palmer
 Stephen Sullivan
 Stephen Thomas
 Steve Webster
 Steven Barnett
 Stewart & Bernice Jones
 Summit Dodge
 Sunbury Drive Grocery Ltd.
 Susan & Dave Morell
 Susan Butterfield
 Susan Currie
 Susan Dodds
 Susan Kettela
 Susan Montague & John Kipping
 Susanna & Charles Wiesner
 Sussex Area Community Foundation

Suzanne Pomeroy
 Swifty's 15 Minute Oil Change
 T. C. Trainer & Welding Service Ltd.
 Tammy Purnell-O'Connell
 Tammy Taylor
 Tanya Browne
 Tanya McKiel
 Tarp-Rite Inc.
 Teresa Bradbury
 Teresa Killoran
 Terri Lambert
 Terri Mott
 Terry Arsenault
 The Benevity Community Impact Fund
 The Blind Spot
 The Blue Helmet Fund
 The Highland Society of New Brunswick at Miramichi
 The John Labatt Foundation
 The Nest Yoga
 The Panel Shop
 Thea & Wayne McEvoy
 Therese Doiron
 Thomas & Marilyn Gee
 Thomas & Miriam Sifton
 Thomas Buckingham
 Thomas Johnston
 Tim Liston
 Timothy Hicks & Kathy Tosh-Hicks
 Timothy Holyoke
 Tina Brasseur
 Todd Seymour
 Todd's Machining Limited
 Tom & Jane Stafford
 Tom Gorman
 Tony & Bonnie Henderson
 Topmar Building Supplies
 Town of Florenceville-Bristol
 Tracy Day
 Trans-Canada
 Trevor & Krista MacDonald
 Trevor Rivett
 Tricia Murray
 Trina Jones
 Tristan & Dr. Naila McBride
 Trixie & Paul J. Paul
 U18 Oromocto Eagles
 UNB - Financial Services
 UNB Associated Alumni
 UNB Lady Beaverbrook Residence - Students Fundraiser
 United Auto Sales & Service Ltd.
 United Parcel Service
 Uta Doerr
 Valerie Forward

Valerie Webb
 Vault 29
 Vera Lawrence
 Vernon & Pat Boyer
 Vibrant Salon and Spa
 Vicki McCoy
 Victor Dunphy & Heather Connors-Dunphy
 Village of Doaktown
 Virginia Hill
 VitalAire Canada Inc.
 Viviane Cauden
 VON Canada
 Wade & Elaine Geldart
 Wadih M. Fares Family Foundation
 Wallace Corey
 Wally & Linda Waller
 Walter & Connie Steeves
 Walter Nason
 Wanda & Robert Schriver
 Wanita Noel
 Washburn Group Financial Advisors Inc.
 Wayne & Betty Hinchey
 Wayne & Carol Moore
 Wayne & Norma Cliff
 Wayne & Shirley Kelly
 Wayne Scott
 Wendy Harding
 Wendy Rea
 Wendy Warren-Perry
 Whisco Limited
 Wilfred & Donna Torunski
 William & Debbie Spares
 William & Doreen Leonard
 William & Marilyn Hicks
 William & Patricia Robertson
 William Anderson
 Wilma O'Donnell
 Wolastoqiyik Family Services
 Xiaomiao Li
 Xinzeng Jin
 XYZ Stratégie-Communication Inc.
 Yogi Bear's Jellystone Park
 York County CrossFit
 Yvette Gallan
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 Zachary Price
 Zdenek Valenta

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